

Social Value Action Plan 2026-2027

We will	Outcome	How we will do this	When we will do this by	Directorate responsible	Corporate priorities met
Deliver increased social, economic and environmental benefits for local people, communities and businesses	Increased organisational capacity and capability to implement, monitor and report on social value delivery.	Hire a Joint Social Value and Partnerships Officer	September 2026	<ul style="list-style-type: none"> • Procurement, • Regeneration and Economic Development, • Strategy and Corporate Services 	A resilient and well-managed council
	Tangible social, economic and environmental benefits delivered locally through council activity and partnerships.	Social value commitments delivered by Wates as part of the Guildford Park Road development.	Throughout the contract until 2030	<ul style="list-style-type: none"> • Regeneration and Economic Development 	A more prosperous borough A more Sustainable Borough A more Inclusive Borough A resilient and well-managed Council
		Social value commitments delivered by Francis Construction as part of the delivery of the Clover and Rapley's scheme.	End of 2028, subject to further contract negotiations	<ul style="list-style-type: none"> • Regeneration and Economic Development 	A more prosperous borough A more Sustainable Borough A more Inclusive Borough Affordable and Decent homes A resilient and well-managed Council
		Social value commitments delivered by St Edward/Berkeley Group as	Throughout the contract until 2031	<ul style="list-style-type: none"> • Regeneration and Economic Development 	A more prosperous borough

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		part of North Street redevelopment.			A more Sustainable Borough A more Inclusive Borough Affordable and Decent homes A resilient and well-managed Council
		Social value commitments delivered as part of Weyside Urban Village.	Throughout the development until 2034	<ul style="list-style-type: none"> Regeneration and Economic Development 	A more prosperous borough A more Sustainable Borough A more Inclusive Borough Affordable and Decent homes A resilient and well-managed Council
Review and improve current social value practice across the councils.	Improved co-ordination and monitoring of social value practice and delivery across both councils.	Review council policies to identify where social value is referenced and where appropriate, incorporate or strengthen social value provisions.	Ongoing	<ul style="list-style-type: none"> Strategy and Corporate Services (Social Value and Partnerships Officer) 	A resilient and well-managed Council
		Undertake a review of where social value is currently being delivered across the council, engaging with all service areas to build understanding and identify			

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		<p>opportunities to strengthen delivery.</p> <p>Undertake a review of contracts where social value is included as a contractual requirement to understand delivery and performance.</p> <p>Establish and maintain a register of social value commitments.</p>	<p>May 2026</p>	<ul style="list-style-type: none"> Procurement 	
<p>Implement a consistent approach to measuring social value.</p>	<p>Social value commitments and activities are accurately and holistically measured by the Council and contractors, helping us to better understand our impact and social return on investment</p>	<p>Undertake a project to develop a monetised social value model that will be integrated into viability appraisals of projects.</p> <p>Develop a joint social value outcomes and measurement framework</p> <p>Commission HACT to produce two reports: one measuring the social value delivered by the Community Services team and a second</p>	<p>October 2026</p> <p>December 2026</p> <p>September 2026</p>	<ul style="list-style-type: none"> Finance Strategy and Corporate Services (Social Value and Partnerships Officer) Community Services 	<p>A resilient and well-managed Council</p>

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		assessing the social value impact of community grant funding.			
Implement a reporting framework.	Councillors and residents have confidence that social value commitments are being delivered, demonstrated through regular, transparent reporting and clear accountability for progress and performance.	Work with officers across both councils to develop an appropriate reporting approach for social value.	September 2026	<ul style="list-style-type: none"> Strategy and Corporate Services 	A resilient and well-managed Council
		Develop measurable KPIs for social value, linked to our outcomes framework.	December 2026	<ul style="list-style-type: none"> Strategy and Corporate Services (Social Value and Partnerships Officer) 	
		Create a template to support with reporting social value.	December 2026	<ul style="list-style-type: none"> Strategy and Corporate Services (Social Value and Partnerships Officer) 	
		Produce an annual social value impacts report to report on progress made against our action plan and social value commitments	March 2027	<ul style="list-style-type: none"> Strategy and Corporate Services (Social Value and Partnerships Officer) 	
Require partners and contractors to deliver	Social value commitments from	Develop a Social Value Index - a document that	September 2026	<ul style="list-style-type: none"> Strategy and corporate services 	A more prosperous borough

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social value within our boroughs.	partners and contractors are realised in practice, generating clear, measurable improvements for local communities, the economy, and the environment.	identifies where there is local need within our boroughs and how this need can be addressed by contractors and other stakeholders.		(Social Value and Partnerships Officer) <ul style="list-style-type: none"> • Procurement • Social value working group 	A more Sustainable Borough A more Inclusive Borough A resilient and well-managed Council
		Develop guidance documents for contract managers, contractors and partners to ensure they understand social value and requirements.	September 2026	<ul style="list-style-type: none"> • Strategy and corporate services (Social Value and Partnerships Officer) • Procurement 	
		Make it a requirement for all appropriate tenders to have social value commitments included in the contract.	May 2026	<ul style="list-style-type: none"> • Procurement 	
		Provide additional scrutiny on the delivery of social value in high-value contracts through the Commercial Procurement Board	September 2026	<ul style="list-style-type: none"> • Procurement 	
Raise awareness of social value among partners and the councils commitment to delivering it.	Improved awareness, understanding, and consistent application of social value across the council, partners, and contractors.	Set up the Social value steering group.	August 2026	<ul style="list-style-type: none"> • Strategy and Corporate services 	A resilient and well-managed council
		Host internal training sessions with staff to	September 2026	<ul style="list-style-type: none"> • Strategy and Corporate Services 	

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		support their understanding of social value.		<ul style="list-style-type: none"> Procurement 	
		Host a stakeholder event to ignite partnership activity and mutual understanding across private, public and non-profit sector organisations operating in the boroughs.	July 2026	<ul style="list-style-type: none"> Strategy and Corporate Services 	
		Deliver climate action neutrality plan for Waverley and Guildford and seek out opportunities to maximise environmental benefits through our procurement activity and contracts.	April 2027	<ul style="list-style-type: none"> Climate and Sustainability 	
		Create an internal 'Social value hub' where social value guidance, documents and templates for staff can be found.	August 2026	<ul style="list-style-type: none"> Strategy and Corporate Services 	